

**NORTH CENTRAL MINNESOTA  
SWCD'S JOINT POWERS BOARD**

**FINANCIAL STATEMENTS**

**YEAR ENDED JUNE 30, 2025**

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
BRAINERD, MINNESOTA  
TABLE OF CONTENTS  
JUNE 30, 2025**

	<b>Page</b>
<b>INTRODUCTORY SECTION</b>	
Organization	1
<b>FINANCIAL SECTION</b>	
Independent Auditor's Report	2
<b>BASIC FINANCIAL STATEMENTS</b>	
General Fund Balance Sheet and Governmental Activities - Statement of Net Position	5
General Fund Statement of Revenues, Expenditures, and Changes in Fund Balance and Governmental Activities - Statement of Activities	6
Notes to the Financial Statements	7
<b>REQUIRED SUPPLEMENTARY INFORMATION</b>	
Budgetary Comparison Schedule - General Fund	12
Note to the Required Supplementary Information	13
<b>REPORTS RELATED TO <i>GOVERNMENT AUDITING STANDARDS</i></b>	
Independent Auditor's Report on Minnesota Legal Compliance	14
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i>	15
Schedule of Findings and Responses	17

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
BRainerd, MINNESOTA  
ORGANIZATION  
JUNE 30, 2025**

<b><u>TITLE</u></b>	<b><u>NAME</u></b>	<b><u>TERM EXPIRES</u></b>
Chair	Tom Schulz	6/30/2025
Vice-Chair	Donald Rettinger	6/30/2025
Treasurer	Leonard Koering	6/30/2025
Secretary	Ruth Trask	6/30/2025

## INDEPENDENT AUDITOR'S REPORT

Board of Supervisors  
North Central Minnesota SWCD's Joint Powers Board  
Brainerd, Minnesota

### Report on the Audit of the Financial Statements

#### ***Opinion***

We have audited the financial statements of the governmental activities and the General Fund of North Central Minnesota SWCD's Joint Powers Board, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise North Central Minnesota SWCD's Joint Powers Board's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities and the General Fund of North Central Minnesota SWCD's Joint Powers Board, as of June 30, 2025, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* (GAS), issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of North Central Minnesota SWCD's Joint Powers Board and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about North Central Minnesota SWCD's Joint Powers Board's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

## ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and GAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and GAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of North Central Minnesota SWCD's Joint Powers Board's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about North Central Minnesota SWCD's Joint Powers Board's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Management has omitted the management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Accounting principles generally accepted in the United States of America require that the budgetary comparison schedule on page 12 and the note to the required supplementary information on page 13 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## **Other Information**

Management is responsible for the other information. The other information comprises the JPB's organizational information under the introductory section but does not include the financial statements and our auditor's report thereon. Our opinion on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon. In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

## **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated January 14, 2026, on our consideration of North Central Minnesota SWCD's Joint Powers Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering North Central Minnesota SWCD's Joint Powers Board's internal control over financial reporting and compliance.

*Peterson Company Ltd*

Peterson Company Ltd  
Waconia, Minnesota

January 14, 2026

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
 BRAINERD, MINNESOTA  
 GENERAL FUND BALANCE SHEET AND GOVERNMENTAL ACTIVITIES -  
 STATEMENT OF NET POSITION  
 JUNE 30, 2025**

	General Fund	Adjustments	Governmental Activities
<b>ASSETS</b>			
Cash	\$ 727,777	\$ -	\$ 727,777
Prepaid Expenses	1,439	-	1,439
Capital Assets:			
Property and Equipment, net	-	38,458	38,458
Total Assets	<u>\$ 729,216</u>	<u>\$ 38,458</u>	<u>\$ 767,674</u>
<b>LIABILITIES</b>			
Current Liabilities:			
Accounts Payable	\$ 6,631	\$ -	\$ 6,631
Unearned Revenue	441,587	-	441,587
Total Liabilities	<u>\$ 448,218</u>	<u>\$ -</u>	<u>\$ 448,218</u>
<b>FUND BALANCE/NET POSITION</b>			
Fund Balance:			
Non-spendable - Prepaid Expenses	\$ 1,439	\$ (1,439)	\$ -
Unassigned	279,559	(279,559)	-
Total Fund Balance	<u>\$ 280,998</u>	<u>\$ (280,998)</u>	<u>\$ -</u>
Net Position:			
Investments in Capital Assets		\$ 38,458	\$ 38,458
Unrestricted		280,998	280,998
Total Net Position		<u>\$ 319,456</u>	<u>\$ 319,456</u>

See accompanying Notes to the Financial Statements.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
 BRAINERD, MINNESOTA  
 GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES  
 IN FUND BALANCE AND GOVERNMENTAL ACTIVITIES - STATEMENT OF ACTIVITIES  
 YEAR ENDED JUNE 30, 2025**

	General Fund	Adjustments	Governmental Activities
<b>REVENUES</b>			
Intergovernmental	\$ 380,066	\$ -	\$ 380,066
Charges for Services	5	-	5
Interest Earnings	17,355	-	17,355
Total Revenues	397,426	-	397,426
<b>EXPENDITURES/EXPENSES</b>			
Conservation:			
Current	392,914	(107,261)	285,653
Capital Outlay	43,073	(43,073)	-
Total Expenditures/Expenses	435,987	(150,334)	285,653
<b>EXCESS OF REVENUES OVER/UNDER EXPENDITURES</b>	(38,561)	150,334	111,773
Fund Balance/Net Position - Beginning of Year	319,559	(111,876)	207,683
<b>FUND BALANCE/NET POSITION - END OF YEAR</b>	\$ 280,998	\$ 38,458	\$ 319,456

See accompanying Notes to the Financial Statements.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2025**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of North Central Minnesota SWCD's Joint Powers Board (the JPB) have been prepared in accordance with generally accepted accounting principles (GAAP) for the year ended June 30, 2025. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). The significant accounting policies used by the JPB are discussed below.

Financial Reporting Entity

The North Central Minnesota SWCD's Joint Powers Board is organized under the provisions of Minnesota Statutes Chapter 471.59 and is governed by a Board of Supervisors composed of one representative from each Soil and Water Conservation District. The member Soil and Water Conservation Districts are: Beltrami, Cass, Clearwater, Crow Wing, Hubbard, Itasca, Lake of the Woods, Wadena and Koochiching.

The purpose of the JPB is to assist land occupiers in applying practices for the conservation of soil and water resources. These practices are intended to control wind and water erosion, pollution of lakes and streams, and damage to wetlands and wildlife habitats.

The JPB provides technical and financial assistance to individuals, groups, organizations, and governments in reducing costly waste of soil and water resulting from soil erosion, sedimentation, pollution and improper land use.

Each fiscal year the JPB develops a work plan that is used as a guide in using resources effectively to provide maximum conservation of all lands within its boundaries. The work plan includes guidelines for employees and technicians to follow in order to achieve the JPB's objectives.

As required by generally accepted accounting principles, consideration has been given to other organizations that should be included in the JPB's financial statements for which the nature and significance of their relationship with the JPB are such that exclusion would cause the JPB's financial statements to be misleading or incomplete. There are no organizations that should be presented with the JPB.

Basic Financial Statements

Basic financial statements include information on the JPB's activities as a whole and information on the individual fund of the JPB. These separate presentations are reported in different columns. Each of the statements starts with a column of information based on activities of the General Fund and reconciles it to a column that reports the "governmental activities" of the JPB as a whole.

Measurement Focus and Basis of Accounting

The governmental activities are reported using the economic resources measurement focus and the accrual basis of accounting, which recognizes all long-term assets and receivables as well as long-term debt and obligations. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. The JPB's net position is reported as restricted and unrestricted. The statement of activities demonstrates the degree to which the expenses of the JPB are offset by revenues.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2025**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Measurement Focus and Basis of Accounting (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they become both measurable and available. The JPB considers all revenues to be available if they are collected within 60 days after the end of the current period. Charges for services and interest are considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent that they have matured. Proceeds of long-term debt and acquisitions under leases are reported as other financing sources, when applicable.

When both restricted and unrestricted resources are available for use, it is the JPB's policy to use restricted resources first, then unrestricted resources as they are needed.

Assets, Liabilities, and Net Position or Fund Balance

Cash

Cash is stated at fair value, and short-term money market investments, which are stated at amortized cost.

Prepaid Expenses

Prepaid expenses are for items that will provide future benefit over the next twelve months.

Capital Assets

The cost of property and equipment is depreciated over the estimated useful life of the related assets. Leasehold improvements are depreciated over the lesser of the term of the related lease or the estimated useful lives of the assets. Depreciation is computed on the straight-line method. For the purpose of computing depreciation, the useful life for Machinery and Equipment is 7 years. The JPB uses the threshold of \$5,000 for capitalizing assets purchased.

Unearned Revenue

Unearned revenue is recorded for amounts of state grants received prior to satisfying all eligibility requirements imposed by the providers.

Fund Balance

In the fund financial statements, governmental funds report components of fund balance to provide information about fund balance availability for appropriation. Non-spendable fund balance represents amounts that are inherently non-spendable or assets that are legally or contractually required to be maintained intact. Restricted fund balance represents amounts available for appropriation but intended for a specific use and is legally restricted by outside parties (statute, grantors, bond agreements, etc.). Committed fund balance represents constraints on spending that the government imposes upon itself by a high-level formal action prior to the close of the fiscal period. Assigned fund balance represents resources intended for spending for a purpose set by the government body itself or by some person or government body delegated to exercise such authority in accordance with the policy established by the Board. Unassigned fund balance is the residual classification for the JPB's General Fund and includes all spendable amounts not contained in the other classifications.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, it is the JPB's policy to use restricted first, then the unrestricted fund balance. When an expenditure is incurred for purposes for which committed, assigned, and unassigned fund balance amounts are available, it is the JPB's policy to use committed first, then assigned, and finally unassigned fund balance amounts.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2025**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

Assets, Liabilities, and Net Position or Fund Balance (Continued)

Net Position

Net position represents the difference between assets and liabilities in the government-wide statement of net position. Net investments in capital assets, consists of capital assets, net of accumulated depreciation. Net position is reported as restricted in the government-wide financial statements when there are limitations imposed on its use through external restrictions imposed by creditors, grantors, laws, or regulations of other governments. Unrestricted net position is the residual classification for the Governmental Activities Fund and includes all spendable amounts not contained in the other classifications.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Explanation of Adjustments Column in Statements

Capital Assets: In the Statement of Net Position and Governmental Fund Balance Sheet, an adjustment is made if the JPB has capital assets. This adjustment equals the net book balance of capitalized assets as of the report date and reconciles to the amount reported in Note 3 on Capital Assets.

Depreciation and Net Pension Credit for the year: In the Statement of Activities and Governmental Fund Revenues, Expenditures and Changes in Fund Balance, the adjustment equals the total depreciation for the year reported, plus or minus the net pension credit for the year.

Change in Accounting Principle

Effective July 1, 2024, the JPB adopted GASB 101, *Compensated Absences*. The new standard aligns the recognition and measurement under a unified model and by amending certain previously required disclosures. The JPB does not have any employees; therefore, this has no affect on them.

**NOTE 2 – DEPOSITS**

Minnesota Statutes §§118A.02 and 118A.04 authorize the JPB to designate a depository for public funds and to invest in Certificates of Deposit.

Custodial Credit Risk - Deposits

In the case of deposits, custodial credit risk is the risk that in the event of a financial institution failure, the JPB's deposits may not be returned to it. The JPB does not have a deposit policy for custodial credit risk and follows Minnesota Statutes for deposits.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2025**

**NOTE 2 – DEPOSITS (CONTINUED)**

Custodial Credit Risk – Deposits (Continued)

Minnesota Statute §118A.03 requires that all JPB deposits be protected by insurance, surety bond, or collateral. The market value of collateral pledge must equal 110% of the deposits not covered by insurance or corporate surety bonds. Authorized collateral includes: U.S. government treasury bills, notes, or bonds; issues of U.S. government agency; general obligations of a state or local government rated “AA” or better; irrevocable standby letters of credit issued by the Federal Home Loan Bank; and time deposits insured by a federal agency. Minnesota Statutes require securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution that is not owned or controlled by the financial institution furnishing the collateral.

As of June 30, 2025, the JPB’s deposits were not exposed to custodial credit risk.

**NOTE 3 – CAPITAL ASSETS**

Capital assets activity for the year ended June 30, 2025, was as follows:

	<u>Beginning</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending</u>
Equipment	\$ -	\$ 43,073	\$ -	\$ 43,073
Total	-	43,073	-	43,073
Less: Accumulated Depreciation	-	4,615	-	4,615
Net Capital Assets	<u>\$ -</u>			<u>\$ 38,458</u>

Current year depreciation is \$4,615.

**NOTE 4 – UNEARNED REVENUE**

Unearned revenue represents unearned advances from the Minnesota Board of Water and Soil Resources (BWSR) for administrative service grants. Revenues will be recognized when the related program expenditures are recorded. Unearned revenue for the year ended June 30, 2025, consisted of the following: NPEA Grants \$96,749; ESTS Grants \$344,838; Total \$441,587.

**NOTE 5 – LONG-TERM LIABILITIES**

The following is a summary of changes in the JPB’s long-term liabilities for the year ended June 30, 2025:

	<u>Beginning</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending</u>
Net Pension Liability	<u>\$ 27,959</u>	<u>\$ -</u>	<u>\$ 27,959</u>	<u>\$ -</u>

During the year ended June 30, 2025, the JPB no longer had their own employees. Due to them no longer having their own employees, the net pension liability was reduced to \$0.

**NOTE 6 – RISK MANAGEMENT**

The JPB is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors or omissions; injuries to employees; workers’ compensation claims; or natural disasters. The JPB has entered into an agreement with the Minnesota Counties Intergovernmental Trust (MCIT) to cover its liabilities for workers compensation and property and casualty. There were no significant reductions of insurance coverage from the prior year. There have been no settlements in excess of the JPB’s insurance coverage for any of the past three years.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2025**

**NOTE 7 – COMMITMENTS AND CONTINGENT LIABILITIES**

The JPB is not aware of any existing or pending lawsuits, claims or other actions in which the JPB is a defendant.

**NOTE 8 – FISCAL AGENT**

The Crow Wing Soil and Water Conservation District is the fiscal agent for the JPB.

**NOTE 9 – RECONCILIATION OF FUND BALANCE TO NET POSITION**

Governmental Fund Balance, July 1	\$	319,559
Less: Excess of Expenditures over Revenues		(38,561)
Governmental Fund Balance, June 30	<u>\$</u>	<u>280,998</u>
Adjustments from Fund Balance to Net Position:		
Plus: Capital Assets	\$	38,458
Net Position	<u>\$</u>	<u>319,456</u>

**NOTE 10 – RECONCILIATION OF CHANGE IN FUND BALANCE TO CHANGE IN NET POSITION**

Change in Fund Balance	\$	(38,561)
Capital Outlay		43,073
Pension Credit, net		111,876
The cost of capital assets are allocated over the capital assets' useful life at the government-wide level.		<u>(4,615)</u>
Change in Net Position	<u>\$</u>	<u>111,773</u>

**NOTE 11 – SUBSEQUENT EVENTS**

The JPB has evaluated events and transactions for potential recognition or disclosure through January 14, 2026, the date the financial statements were available to be issued.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
 BRAINERD, MINNESOTA  
 BUDGETARY COMPARISON SCHEDULE  
 GENERAL FUND  
 YEAR ENDED JUNE 30, 2025**

	<u>Original/ Final Budget</u>	<u>Actual</u>	<u>Variance With Final Budget</u>
<b>REVENUES</b>			
Intergovernmental:			
Local	\$ 37,000	\$ -	\$ (37,000)
State Grants	401,000	380,066	(20,934)
Total Intergovernmental	<u>438,000</u>	<u>380,066</u>	<u>(57,934)</u>
Charges for Services	-	5	5
Interest Earnings	-	17,355	17,355
Total Revenues	<u>438,000</u>	<u>397,426</u>	<u>(40,574)</u>
<b>EXPENDITURES</b>			
District Operations:			
Other Services and Charges	20,878	12,391	8,487
Supplies	-	1,291	(1,291)
Capital Outlay	1,000	43,073	(42,073)
Total District Operations	<u>21,878</u>	<u>56,755</u>	<u>(34,877)</u>
Project Expenditures:			
Local	106,000	93,499	12,501
State	40,000	285,733	(245,733)
Total Project Expenditures	<u>146,000</u>	<u>379,232</u>	<u>(233,232)</u>
Total Expenditures	<u>167,878</u>	<u>435,987</u>	<u>(268,109)</u>
<b>EXCESS OF REVENUES OVER/UNDER EXPENDITURES</b>	270,122	(38,561)	(308,683)
Fund Balance - Beginning of Year	<u>319,559</u>	<u>319,559</u>	<u>-</u>
<b>FUND BALANCE - END OF YEAR</b>	<u>\$ 589,681</u>	<u>\$ 280,998</u>	<u>\$ (308,683)</u>

See accompanying Note to the Required Supplementary Information.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
NOTE TO THE REQUIRED SUPPLEMENTARY INFORMATION  
JUNE 30, 2025**

**NOTE 1 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. Each fall, the Board of Supervisors adopts an annual budget for the following year for the General Fund. Any modifications in the adopted budget can be made upon request of and approval by the Board of Supervisors. All annual appropriations lapse at fiscal year-end. Legal budgetary control is at the fund level.

Excess of expenditures over budget – The General Fund had expenditures in excess of budget for the year as follows:  
Expenditures \$435,987; Budget \$167,878; Excess \$268,109.

**INDEPENDENT AUDITOR'S REPORT ON  
MINNESOTA LEGAL COMPLIANCE**

To the Board of Supervisors  
North Central Minnesota SWCD's Joint Powers Board  
Brainerd, Minnesota

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities and the General Fund of North Central Minnesota SWCD's Joint Powers Board as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the North Central Minnesota SWCD's Joint Powers Board's basic financial statements, and have issued our report thereon dated January 14, 2026.

In connection with our audit, nothing came to our attention that caused us to believe that the North Central Minnesota SWCD's Joint Powers Board failed to comply with the provisions of the contracting – bid laws, depositories of public funds and public investments, conflicts of interest, claims and disbursements, and miscellaneous provisions sections of the *Minnesota Legal Compliance Audit Guide for Other Political Subdivisions*, promulgated by the State Auditor pursuant to Minnesota Statutes §6.65, insofar as they relate to accounting matters. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures; other matters may have come to our attention regarding the North Central Minnesota SWCD's Joint Powers Board's noncompliance with the above referenced provisions, insofar as they relate to accounting matters.

The purpose of this report is solely to describe the scope of our testing of compliance and the results of that testing, and not to provide an opinion on compliance. Accordingly, this communication is not suitable for any other purpose.

*Peterson Company Ltd*

Peterson Company Ltd  
Waconia, Minnesota

January 14, 2026

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED  
IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Supervisors  
North Central Minnesota SWCD's Joint Powers Board  
Brainerd, Minnesota

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities and the General Fund of North Central Minnesota SWCD's Joint Powers Board as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the North Central Minnesota SWCD's Joint Powers Board's basic financial statements, and have issued our report thereon dated January 14, 2026.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered North Central Minnesota SWCD's Joint Powers Board's internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the North Central Minnesota SWCD's Joint Powers Board's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the North Central Minnesota SWCD's Joint Powers Board's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit, we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. We identified certain deficiencies in internal control over financial reporting, described in the accompanying Schedule of Findings and Responses as items 2025-001, 2025-002, and 2025-003, that we consider to be significant deficiencies.

## **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether North Central Minnesota SWCD's Joint Powers Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **North Central Minnesota SWCD's Joint Powers Board's Responses to Findings**

*Government Auditing Standards* requires the auditor to perform limited procedures on the JPB's responses to the internal control findings identified in our audit and described in the accompanying Schedule of Findings and Responses. The North Central Minnesota SWCD's Joint Powers Board's responses were not subjected to the other auditing procedures applied in the audit of the financial statements, and, accordingly, we express no opinion on the responses.

## **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Peterson Company Ltd*

Peterson Company Ltd  
Waconia, Minnesota

January 14, 2026

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
SCHEDULE OF FINDINGS AND RESPONSES  
JUNE 30, 2025**

**2025-001: Segregation of Duties**

**Criteria:** Generally, a system of internal control contemplates separation of duties such that no individual has responsibility to execute a transaction, has physical access to the related assets, and has responsibility or authority to record the transaction.

**Condition and Context:** Substantially all accounting procedures are performed by one person.

**Cause:** The JPB's limited size and staffing resources have made it difficult for management to provide sufficient staffing to fully segregate incompatible duties in a cost-effective matter.

**Effect:** Without sufficient segregation of duties, the risk significantly increases that errors and fraud, including misappropriation of assets, could occur and not be detected within a timely basis.

**Prior Year Finding:** Yes, 2024-001.

**Recommendation:** Management and the board should consider a formal evaluation of their risks associated with this lack of duties segregation. In response to the identified risks, consideration should be given to identifying and implementing controls that could help mitigate the risks associated with lack of segregation of duties, such as providing increased management oversight and an independent reconciliation of accounts. Any modification of internal controls in this area must be viewed from a cost/benefit perspective.

**Management Response:** The JPB has adequate policies and procedures in place to compensate for the lack of segregation of duties, including having all disbursements approved by the Board of Supervisors.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
SCHEDULE OF FINDINGS AND RESPONSES (CONTINUED)  
JUNE 30, 2025**

**2025-002: Financial Statement Presentation**

**Criteria:** The JPB's management is responsible for establishing and maintaining internal controls, including monitoring, and for the fair presentation of the financial statements in accordance with generally accepted accounting principles.

**Condition and Context:** As part of the audit, management requested us to prepare a draft of the financial statements, including the related notes to the financial statements. Management has accepted responsibility for the financial statements and reviewed them.

**Cause:** The JPB has a limited number of personnel with financial reporting experience.

**Effect:** The design of the controls over the financial reporting process would affect the ability of the JPB to report its financial data consistently with the assertions of the management in the financial statements.

**Prior Year Finding:** Yes, 2024-002.

**Recommendation:** We recommend that the JPB be aware of the requirements for fair presentation of the financial statements in accordance with the generally accepted accounting principles. Should the JPB elect, based upon an analysis of costs and benefits, to establish the full oversight of the financial statement preparation of an appropriate level, we suggest management establish effective review policies and procedures including but not limited to the following: reconciling general ledger amounts to the draft financial statements; review of all supporting documentation and explanations for journal entries proposed by us; complete the disclosure checklist; review and approval of schedules and calculations supporting the amounts included in the notes to the financial statements; apply analytic procedures to the draft financial statements; and perform other procedures considered necessary by management.

**Management Response:** The JPB understands that this is required communications for the preparation of the financial statements.

**NORTH CENTRAL MINNESOTA SWCD'S JOINT POWERS BOARD  
SCHEDULE OF FINDINGS AND RESPONSES (CONTINUED)  
JUNE 30, 2025**

**2025-003: Audit Adjustments**

**Criteria:** The JPB's management is responsible for establishing and maintaining internal controls for the proper recording of all the JPB's accounting transactions, including account coding, reporting of accruals, and net position.

**Condition and Context:** As part of the audit, we proposed adjustments and reclassified transactions to the proper accounts for preparing note disclosures. Management has reviewed and approved the audit adjustments.

**Cause:** The JPB has a limited number of personnel with financial reporting experience.

**Effect:** The design of the internal controls over recording transactions and year-end accruals limits the ability of the JPB to provide accurate accrual basis financial information.

**Prior Year Finding:** No.

**Recommendation:** We recommend that JPB management be constantly aware of all procedures and processes involved in recording transactions, accruals, and reclassifications and develop internal control policies to ensure proper recording of these items.

**Management Response:** The JPB will continue to work at eliminating the need for audit adjustments.